PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES

Unique Entity No. S95SS0069F (Incorporated in Singapore)

FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020



YWL & CO

Chartered Accountants (Registration number: T12PF0017L)

531 Upper Cross Street, #03-50 Hong Lim Complex, Singapore 050531

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PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES STATEMENT BY THE MANAGEMENT COMMITTEE FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

We are pleased to present this annual report to the members of Public Clinic Society and its Branches (the "Society") together with the financial statements of the Society for the financial year ended 31 December 2020.

OPINION OF THE MANAGEMENT COMMITTEES

In the opinion of the management committees:

- (i) the accompanying financial statements are drawn up so as to give a true and fair view of the financial position of the Society as at 31 December 2020 and of the financial performance, changes in funds and cash flows of the Society for the year ended on that date in accordance with the provisions of the Society Act, Chapter 311, and the Charities Act, Chapter 37, (the "Acts") and Singapore Financial Reporting Standards; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

MANAGEMENT COMMITTEE

The Management Committee of the Society in office at the date of this report are as follows:

Loh Kooi Cheng - President

 $\begin{array}{lll} \text{Seow Ser Fatt} & & -1^{\text{st}} \, \, \text{Vice-President} \\ \text{Loh Sian Nguan} & & -2^{\text{nd}} \, \, \text{Vice-President} \\ \text{Loi Jit Ann} & & -3^{\text{rd}} \, \, \text{Vice-President} \\ \end{array}$

Yong Kim Wah - Treasurer

Ng Hock Soon - Assistant Treasurer

Tan Ooh Chye - Secretary

Ong Chee Ming - Assistant Secretary Kwek Mei Lin - Medical Officer

Teo Hong Choon - Pharmaceutical Officer Seow Teck Chye - Mobile Division Officer

Teo Koon See - Assistant Mobile Division Officer

Tan Jee Loo - Committee Member Ho Boon Yeeh - Committee Member Yong Meow Leng - Committee Member Gn Chiang Yam - Committee Member

PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES STATEMENT BY THE MANAGEMENT COMMITTEE FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

CONFLICT OF INTEREST

Statement of purpose and authority

Pursuant to "Code of Governance for Charities and Institutions of a Public Character" issued by the Charity Council, the Management Committee has established a policy on the avoidance of conflict of interest for the Society.

The Society's basic policy on avoidance of conflict of interest rests on three premises:

- a. Definition of "Conflict of Interest";
- b. Declaration of "Conflict of Interest"; and
- c. Abstention from decision making where "Conflict of Interest" has been declared or exists.

a. Definition of "Conflict of Interest"

An operational definition of conflict of interest is when an individual is aware of "any interest in a transaction or arrangement that will affect his/her professional judgement to obtain the best value for the Society or to protect the interests of the Society".

Some of the more obvious conflict of interests relates to:

- i) Procurement of goods or services (Contract with vendors);
- ii) Vested interest in other organisations that have dealings or relationship with the Society;
- iii) Interest in joint ventures;
- iv) Hiring and personnel management pertaining to close relationship with current Management Committee or decision makers;
- v) Remuneration of Management Committee members, volunteer physicians and staff members; and
- vi) Roles and responsibilities of staff members holding positions in the Management Committee.

b. Declaration of "Conflict of Interest"

Management Committee members, staff members or volunteers must acknowledge that they understand the definition of "Conflict of Interest" as mentioned above and are required to sign the "Conflict of Interest Policy and Declaration Form" to declare any disclosure with related parties.

c. Abstention from decision making

Whenever an individual is aware of the existence of a conflict of interest, he/she must abstain from the decision making process pertaining to the possible conflict of interest. This means the individual should not influence the decision process. This does not necessarily prevent the individual from providing relevant and expert knowledge on the issue or participate in the discussion but he/she should only do so with wisdom so as not to influence the decision.

PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES STATEMENT BY THE MANAGEMENT COMMITTEE FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

RESERVE POLICY

The Society's primary objective is to develop Chinese medicines, raise the standard of medical treatment involving the use of Chinese medicines and provide and encourage the provision of free Chinese medical services, regardless of race and religion. It aims to improve the health and promote the well-being of the general public, the Modus Operandi of Traditional Chinese Medicines ("TCM") practices so as to ensure an adequate supply of medicines and sophisticated medical equipment, the creation of a safe and hygiene clinical environment and the continued enhancement of its physicians' professional standards in order to provide TCM and healthcare services of high therapeutic effect of the general public.

Pursuant to the Code of Governance for Charities and IPCs Guideline 6.4.1, the Management Committee has established a reserve policy ("Reserve Policy") for the Society. In setting the Reserve Policy, the Management Committee intends to review its reserve policy annually and to maintain a reserve not more than three years of its annual operating expenditure.

On behalf of the Society,

President

Singapore 16 April 2021 Treasurer

Secretary

YWL & CO



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INDEPENDENT AUDITORS' REPORT TO THE MANAGEMENT COMMITTEE OF PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Public Free Clinic Society and its Branches (the "Society"), which comprise the statement of financial position as at 31 December 2020, and the statement of financial activities, statement of changes in funds and statement of cash flows for the year ended on that date, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Society Act, Chapter 311, and the Charities Act, Chapter 37, (the "Acts") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Society as at 31 December 2020 and of the financial performance, changes in funds and cash flows of the Society for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management Committee for the Financial Statements

The Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, the Management Committee is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

The Management Committee's responsibilities include overseeing the Society's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Acts to be kept by the Society have been properly kept in accordance with the provisions of the Acts.

YWL & CO

PUBLIC ACCOUNTANTS AND CHARTERED ACCOUNTANTS

Singapore 16 April 2021

PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

	Note	2020 \$	2019 \$
Funds General fund (unrestricted) Building fund (restricted)	8 9	15,061,123 4,104,479 19,165,602	14,546,578 4,104,479 18,651,057
Represented by:		, ,	
Assets less liability Non-current asset			
Property, plant and equipment	3	2,782,688	2,755,763
Current assets			
Inventories	4	87,514	96,420
Other receivables	5	97,464	249,932
Cash and cash equivalents	6	16,454,131	15,816,539
		16,639,109	16,162,891
Total assets		19,421,797	18,918,654
Current liability			
Trade and other payables	7	256,195	267,597
Net assets		19,165,602	18,651,057

PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

	Note	2020 \$	2019 \$
Income			
Tax deductible donations	10	1,518,617	1,460,244
Non-tax deductible donations		608,693	1,564,096
Branch collections		2,099,396	2,718,610
Home treatment collections		2,925	12,836
Course fee		2,516	7,730
Fixed deposit interest		194,205	243,636
Total income	-	4,426,352	6,007,152
Other income			
Government grant		832,181	115,766
Rental income		33,800	39,600
Total other income	-	865,981	155,366
Cost of charitable activities			
Clinical appliances		63,654	80,626
Course expense		-	2,880
Fund raising expense		72,491	181,480
Medicine		952,091	1,217,168
Staff costs	11	2,760,844	2,818,727
Transportation allowance for physicians	11	83,445	150,825
Total cost of charitable activities	-	(3,932,525)	(4,451,706)
Other expenditure			
Advertisement		1,837	3,760
Annual dinner		8,375	14,780
Audit fee		11,100	8,600
Bank charges		2,382	2,433
Computer and software expenses		16,104	14,200
Conservancy and services		5,678	15,230
Depreciation of property, plant and equipment		318,891	214,029
Entertainment and refreshment		2,523	4,964
General expense		33,316	21,475
Insurance		50,992	49,580
Loss on disposal of property, plant and equipment		-	62,555
Medical fee		6,556	7,467
Minor assets expensed off		15,392	8,066
Newspaper and periodicals		1,928	1,914
Printing, postage and stationeries		22,819	23,117
Professional fee		46,100	-
Property tax		(1,956)	6,850
Rental of office and equipment		22,323	31,959
Repair and maintenance		111,932	123,527
Staff training and welfare		21,809	24,150
Telecommunication		13,061	6,302
Transportation		8,027	8,138
Upkeep of motor vehicles		21,423	39,752
Utilities		104,651	107,771
Total other expenditure	<u>.</u>	(845,263)	(800,619)
Surplus for the year		514,545	910,193

PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

	General fund (unrestricted) \$	O	Total funds \$
At 1 January 2019	13,636,385	4,104,479	17,740,864
Surplus for the year	910,193	-	910,193
At 31 December 2019	14,546,578	4,104,479	18,651,057
At 1 January 2020	14,546,578	4,104,479	18,651,057
Surplus for the year	514,545	-	514,545
At 31 December 2020	15,061,123	4,104,479	19,165,602

PUBLIC FREE CLINIC SOCIETY AND ITS BRANCHES STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

	2020 \$	2019 \$
Operating activities		
Surplus for the year	514,545	910,193
Adjustments for:		
Interest income	(194,205)	(243,636)
Loss on disposal of property, plant and equipment	-	62,555
Depreciation of property, plant and equipment	318,891	214,029
Operating surplus before working capital changes	639,231	943,141
Changes in working capital:		
Inventories	8,906	2,092
Other receivables	152,468	(130,793)
Trade and other payables	(11,402)	(24,816)
Net cash generated from operating activities	789,203	789,624
Investing activities		
Interest received	194,205	243,636
Acquisition of property, plant and equipment	(345,816)	(97,216)
Net cash (used in)/generated from investing activities	(151,611)	146,420
Net increase in cash and cash equivalents	637,592	936,044
Cash and cash equivalents at beginning of year	15,816,539	14,880,495
Cash and cash equivalents at end of year	16,454,131	15,816,539

These notes form an integral part of and should be read in conjunction with the accompanying financial statements. These financial statements have been authorised for issue by the Management Committee on 16 April 2021.

1. GENERAL INFORMATION

Public Free Clinic Society and its Branches (the "Society") is registered in Singapore under the Society Act, Chapter 311, and domiciled in the Republic of Singapore. It is also subject to the provision of the Charities Act, Chapter 37. The registered address of the Society is at 10 Lorong 9 Geylang, Singapore 388758.

The Society is conferred the Institution of Public Character status (IPC no: HEF004216). Accordingly, qualifying donors are granted tax deduction for the donations made to the Society.

The principal activities of the Society are those of providing free medical services to the public and raising public health awareness and knowledge in Traditional Chinese Medicine. There have been no significant changes in the principal activities during the financial year.

The financial statements included the results, assets and liabilities of branches and aged centres operating in Singapore.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS").

The financial statements have been prepared on a historical cost basis except as disclosed in the significant accounting policies set out below. The financial statements are presented in Singapore dollar (S\$) except as indicated otherwise.

2.2 Amendments to published standards effective in financial year 2020

On 1 January 2020, the Society adopted the new FRS which are effective for the financial year ended 31 December 2020. The adoption of the new FRS did not have a significant impact to the financial statements of the Society.

The Society has not adopted the standards that have been issued but not yet effective. The initial application of those standards are not expected to have any material impact on the financial statements. The Society has not considered the impact of accounting standards issued after the reporting date.

2.3 Property, plant and equipment

All items of property, plant and equipment are initially stated at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. All repair and maintenance costs are recognised in profit or loss as incurred.

Depreciation is computed on a straight-line basis over the estimated useful life of the asset as follows:

Freehold property and renovation - 5 to 50 years
Motor vehicles - 5 years
Furniture and fittings - 5 to 20 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The useful life and depreciation method are reviewed at each financial year end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

2.4 Impairment of non-financial assets

The Society assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Society makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.5 Financial assets

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Society measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Investments in debt instruments

Subsequent measurement of debt instruments depends on the Society's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income ("FVOCI") and fair value through profit or loss ("FVPL"). The Society only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through amortisation process.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

2.6 Impairment of financial assets

The Society recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Society expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Society applies a simplified approach in calculating ECLs. Therefore, the Society does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Society has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Society considers a financial asset in default when contractual payments are 180 days past due. However, in certain cases, the Society may also consider a financial asset to be in default when internal or external information indicates that the Society is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Society. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.7 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, cash at bank and fixed deposits. The carrying amounts of these assets approximate their fair value.

2.8 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for on a weighted average cost basis.

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

2.9 Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

Government grants related to income

Government grant shall be recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate. Grants related to income may be presented as a credit in profit or loss, either separately or under a general heading such as "other income". Alternatively, they are deducted in reporting the related expenses.

2.10 Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Society becomes a party to the contractual provisions of the financial instrument. The Society determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2.11 Employee benefits

Defined contribution plans

The Society makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

2.12 Leases

The Society assesses at contract inception, all arrangements to determine whether they are, or contain, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As a lessee

Short-term leases and leases of low-value assets

The Society applies the short-term lease recognition exemption to its short-term leases of premises (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

2.13 Income recognition

Incoming resources is measured based on the consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Incoming resources is recognised when the Society satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of incoming resources recognised is the amount allocated to the satisfied performance obligation.

Donations

Donations represents both tax and non-tax deductible donations received from general public or members. Donations are recognised on receipt basis.

Charitable activities

Revenue from charitable activities is recognised when services are rendered.

Interest income

Interest income is recognised using the effective interest method.

Rental income

Rental income is recognised on a straight-line basis over the period of agreement.

2.14 Income tax

The Society is registered as a charity organisation under Charities Act, Chapter 37. As an approved charity, it is exempted from income tax under Section 13(1) of the Singapore Income Tax Act.

2.15 Significant accounting judgements and estimates

The preparation of the Society's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period are discussed below. The Society based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Society. Such changes are reflected in the assumptions when they occur.

Useful lives of property, plant and equipment

Property, plant and equipment are depreciated on a straight line basis over their estimated useful lives. Management estimates the useful lives of these property, plant and equipment to be within 5 to 50 years. Changes in the expected level of usage and technological developments could impact the economic useful lives of these assets, therefore future depreciation charges could be revised. The carrying amount of the Society's property, plant and equipment at the end of each reporting date is disclosed in Note 3 to the financial statements.

3. PROPERTY, PLANT AND EQUIPMENT

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5.

	Freehold			
	property and renovation	Motor vehicles	Furniture	Total
	renovation \$	venicies \$	and fittings \$	10tai \$
Cost	Ψ	Ψ	Ψ	Ψ
At 1 January 2019	4,957,337	427,225	625,143	6,009,705
Additions	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	79,689	17,527	97,216
Disposals	(278,970)	-	(486,150)	(765,120)
At 31 December 2019	4,678,367	506,914	156,520	5,341,801
Additions	-	12,136	333,680	345,816
At 31 December 2020	4,678,367	519,050	490,200	5,687,617
Accumulated depreciation				
At 1 January 2019	2,219,813	336,681	518,080	3,074,574
Depreciation charge for the year	151,352	38,595	24,082	214,029
Disposals	(278,970)	-	(423,595)	(702,565)
At 31 December 2019	2,092,195	375,276	118,567	2,586,038
Depreciation charge for the year	151,353	41,022	126,516	318,891
At 31 December 2020	2,243,548	416,298	245,083	2,904,929
Net book value				
At 31 December 2020	2,434,819	102,752	245,117	2,782,688
At 31 December 2019	2,586,172	131,638	37,953	2,755,763
INVENTORIES				
INVENTORIES			2020	2019
			\$	\$
Medicines			87,514	96,420
OTHER RECEIVABLES				
OTHER RECEIVABLES			2020	2019
			\$	\$
Deposits			15,538	125,083
Interest receivable			81,926	124,697
Prepayments			- ,	152
1 3			97,464	249,932
				,- - -

6. CASH AND CASH EQUIVALENTS

·	2020 \$	2019 \$
Cash at bank	4,308,657	2,755,409
Cash on hand	95,474	61,130
Fixed deposits	12,050,000	13,000,000
_	16,454,131	15,816,539

Fixed deposits are placed for 12 (2019: 6 to 12) months and carry effective interest rates at 0.25% to 1.50% (2019: 1.58% to 2.05%) per annum.

7. TRADE AND OTHER PAYABLES

	2020	2019
	\$	\$
Trade payables	165,333	181,560
Accrued operating expenses	69,362	86,037
Other payables	21,500	-
	256,195	267,597

8. GENERAL FUND (UNRESTRICTED)

This fund is available to the Society and can be used in accordance with charitable objectives of the Society at the discretion of the Management Committee.

9. BUILDING FUND (RESTRICTED)

This fund is to be used in accordance with the charitable objectives of the Society subject to approval of the donors or through the terms of appeal.

10. TAX DEDUCTIBLE DONATIONS

The Society is approved as an Institution of a Public Character ("IPC") under the provision of the Income Tax Act. Donors to the Society are granted tax exemption.

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11. STAFF COSTS

	2020 \$	2019 \$
Employee	Ψ	Ψ
Salaries and bonuses	2,397,988	2,492,857
CPF contributions	262,159	276,327
Transportation allowance for physicians	79,540	146,635
	2,739,687	2,915,819
Key management		
Salaries and bonuses	89,766	46,071
CPF contributions	10,931	3,472
Transportation allowance for physicians	3,905	4,190
	104,602	53,733
Total staff costs	2,844,289	2,969,552

12. FINANCIAL RISKS MANAGEMENT

Risk management is integral to the whole business of the Society. The Society has a system of controls in place to create an acceptable balance between the cost of risks occurring and the cost of managing the risks. The Management Committee continually monitors the Society's risk management process to ensure that an appropriate balance between risk and control is achieved.

Liquidity risk

The Society monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate by management to finance the Society's operations and to mitigate the effects of fluctuations in cash flows.

Credit risk

Credit risk refers to the risk that counter party will default on its contractual obligations resulting in a loss to the Society. The Society has adopted a policy of only dealing with creditworthy counter parties and obtaining sufficient collateral where appropriate, as a means of mitigating the risk of financial loss form defaults. The Society performs on-going credit evaluation of its counter parties' financial condition and generally do not require collateral.

The Society does not have any significant credit exposure to any single counter party or any Society of counter parties having similar characteristics.

The Society's financial assets are not secured by any collateral or credit enhancements.

Interest rate risk

The Society is exposed to interest rate risk through the impact of interest rate changes on variable interest-bearing financial assets. The Society does not enter into derivative financial instruments contracts. The Society has no significant exposure to interest rate risk.

Fund management

The Society's objectives when managing fund are to safeguard the Society's ability to continue as a going concern.

The capital management of the Society is monitored by the Management Committee on an ongoing basis.

Fair values

The carrying amounts of the financial assets and liabilities approximate their fair values as at reporting dates due to the short period to maturity.

The Society does not hold financial assets nor derivative asset or liabilities carried at fair value or at valuation. Accordingly, the disclosure requirement of the fair value hierarchy (levels 1, 2 and 3) under FRS 107 *Financial Instruments Disclosures* does not apply.